

IMPACTING

Because it's where you live.





REACHING

REPORT FROM THE PRESIDENT AND EXECUTIVE DIRECTOR

It is with great pleasure that we present United Way of Saskatoon's Annual Report for the year ending March 31, 2004. This past year, United Way of Saskatoon has been working closely with our community stakeholders to create a shared vision for social services in Saskatoon. During this process, United Way of Saskatoon has continued to evolve from an organization that focuses on raising and allocating money, to a Community Builder – an organization that focuses on community impact.

As we look back on 2003 we can say with confidence that our vision of taking a leadership position and working with the broader community in developing long term, high impact, community-wide solutions is well underway. We are proud to share some highlights of the past year...

For the 10th year running we exceeded the Community Campaign Goal, this year raising \$2,581,862, representing an 8.47% growth over the previous year. At a time of local economic uncertainty and global unrest, the people of Saskatoon demonstrated yet again, their unparalleled generosity and their commitment to our community and to United Way. Special thanks to Volunteer Community Campaign Chair, Cheryl Dougan and her incredible team of volunteers.

With the resources raised during the 2003 Campaign, we were able to increase our community investment and fund more than 200 programs and services delivered by more than 30 agencies through our Community Fund, Donor Directed Giving, Community Initiatives Funding and United Way Community Services. In 2004, \$2,066,043 will be invested back into our community.

We have provided leadership and support to several community initiatives focused on young children and their families, such as Success By 6® Saskatoon. We have also partnered with the United Way of Regina to explore the feasibility of a 211 Telephone Information Service for Saskatchewan. These two initiatives demonstrate our success in broadening our reach and building community-wide solutions, while continuing to provide core funding to valued, front-line service agencies. Our promise to the community remains constant: to invest donor dollars where they are needed most and where they will have the greatest impact.

As we continue our community building journey, we at United Way are always mindful that this is a collective journey. Donors, community workers, organized labour, governments at all levels, the business community and volunteers – you are a part of all we do and you are key to our success and to the improved quality of life we wish for all in Saskatoon.

Thank you for your commitment to our community and to the work of United Way of Saskatoon. Together we are “improving lives and building community by engaging individuals and mobilizing collective action.”

Why United Way? Because it's where you live.

Respectfully Submitted,



Trina Heal
President, Board of Directors



Arla Gustafson
Executive Director



Trina Heal



Arla Gustafson

2003/2004 BOARD OF DIRECTORS AND STAFF

Executive

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Dean, College of Commerce
University of Saskatchewan
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Superintendent of Education,
Saskatoon Catholic Schools
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Women Entrepreneurs
of Saskatchewan Inc.
Dave Meidl (Past President) General
Manager, Oakwood Nissan

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Points West Consulting
Margo Reekie Director, Customer Relations
Consumer & Enterprise
Solutions, SaskTel
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RBC Royal Bank
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SEIU Local 333
Karen Walsh, CA Chartered Accountant,
Walsh & Company
* Candace Wasacase Lafferty Human Resources Manager,
Aboriginal Division
University of Saskatchewan
Tony Whitworth Vice President,
Finance & Resources
University of Saskatchewan

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USWA 7552
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Indian Gaming Authority
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Shannon Fraser-Hansen Business Manager, SaskEnergy
Tracy Goodheart Advocate, Unemployed Workers
Help & Counselling Centre
Catherine Gryba Manager, Community
Development Branch
Community Services
Department, City of Saskatoon
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Secretary, PotashCorp
Kelly Harrington Union Representative,
SEIU Local 333
Ken Howland Board Member,
National Parole Board
Sharon LaFlamme Principal,
Joe Duquette High School

United Way of Saskatoon Staff

Arla Gustafson Executive Director
Daryl Hyland Director of Operations
Gail Shivak Director of Resource
Development
Sheri Benson Director of Community Services
* Mona Loshack Director of Communications
and Events
Michelle Stainton Director of Communications
and Events
Labour Associate
Margot Weiner Campaign Coordinator
+ Sheri Hillestad Smith Coordinator, Volunteer Saskatoon
Diane Fletcher Coordinator, Volunteer Saskatoon
Pat Penner Operations Assistant
Jen Pederson Campaign Assistant
Dean Lucier Accounting Technician
+ Anu Kashyap Administrative Assistant
Tammy Fabick Administrative Assistant
Virginia Insua Administrative Assistant,
Volunteer Saskatoon
* Resigned during the year
+ On maternity leave



NURTURING

MESSAGE FROM THE 2003 VOLUNTEER COMMUNITY CAMPAIGN CHAIR

Believing that we could make Saskatoon a better place for everyone to live was in our hearts and minds as we set out with our 2003 Community Campaign. Excitement grew as momentum increased and through the incredible effort of thousands of volunteers and contributors, our community celebrated a landmark achievement of \$2.581 million. This is the largest achievement in United Way of Saskatoon's 45 year history.

Everyone who worked on the Community Campaign can be proud of this achievement – your efforts will translate into incredible impact in our community. I can say this without a doubt, because I've seen first-hand evidence of the impact that United Way has in this community.

I've listened to dozens of stories where people share the positive changes that United Way has had in their lives and neighbourhoods. I've also seen changes in the attitudes of volunteers as we begin to understand the full nature of our city's challenges and of the enormous successes that we are having in dealing with them.

It seems the more we know about United Way, the more we want to become a part of it. Now is the time, as leaders, to challenge each other, our peers and the people we work with to go beyond their traditional levels of giving and involvement to make a greater commitment to ensuring this city is truly great for everyone.

Thank you to each and every person who contributed to the success of our 2003 Community Campaign: our donors, business, labour and media partners, people in all levels of government and the public sector, funded agencies, and volunteers.

We all benefit from the work of United Way. That's why this campaign is everyone's campaign.



Cheryl Dougan
2003 Volunteer Community Campaign Chair
Senior Investment Advisor
Wellington West Capital Inc.



2003 COMMUNITY CAMPAIGN CABINET

2003 Community Campaign Chair

Cheryl Dougan Senior Investment Advisor,
Wellington West Capital Inc.

Deputy Community Campaign Chair (2004 Chair)

Norman Lawrence General Manager, SaskEnergy

Past Community Campaign Chair (2002 Community Campaign Chair)

Don Greer Strategic Infrastructure Manager,
Asset Management,
Saskatoon Health Region

Agency Liaison Chair

Rhonda Gough Executive Director,
Catholic Family Services
of Saskatoon

Vice-Chair

Ken Muggerridge Chief Executive Officer, YMCA

Business and Industry Division Chair

Greg Steenson Manager, Merchant Banking
Roynat Capital Inc.

Business Development Division Chair

Andy Macdonald Manager, London Drugs – 8th Street

Civic Division Chair

Russell Sabo Chief, Saskatoon Police Service

Vice Chair

Al Sneddon Operator, Saskatoon Transit Services
President, Association of
Civic Employees
Vice President, Amalgamated
Transit Union Local 615

Communications/Utilities Division Co-Chairs

Norman Lawrence General Manager, SaskEnergy
Sheldon Allison Sales Manager, Advantage
Business Solutions SaskTel

Education Division Chair

Gerry Bonsal Campus Director, SIAST
Kelsey Campus

Finance and Insurance Division Chair

Garth Moore President, PCS Potash

General Business Division Chair

Teresa Quilty President, Recreatius Consulting

GCWCC Division Chair

Dr. Fred Wrona Director, Aquatic Ecosystem Impacts
Research Branch
National Water Research Institute

Health Division Chair

Jim Fergusson CEO, Saskatoon Health Region

Innovation Place Division Chair

Ken Sailor Leader, Product Verification
PMC-Sierra Inc.

Leadership Division Chair

Alan Migneault VP of Service Support,
Co-Operative Trust
Company of Canada

President

United Way of Saskatoon Board of Directors

Trina Heal Senior Tax Advisor,
Deloitte & Touche, LLP

Past President

United Way of Saskatoon Board of Directors

Dave Meidl General Manager,
Oakwood Nissan

Professions Division Chair

Colin Tennent Director of Architecture &
Engineering, University Architect
University of Saskatchewan

Provincial Division Chair

Tom Gallagher Project Coordinator,
Saskatchewan Property
Management Corporation

Labour Support Co-Chairs

Tracy Goodheart Advocate, Unemployed Workers
Help & Counselling Centre

George Semeniuk Retired, Western Assistant
to Canadian Director of
UFCW International

Loaned Representative Division Chair

Kathy Gray Director, Employee Services
Human Resources Division
University of Saskatchewan

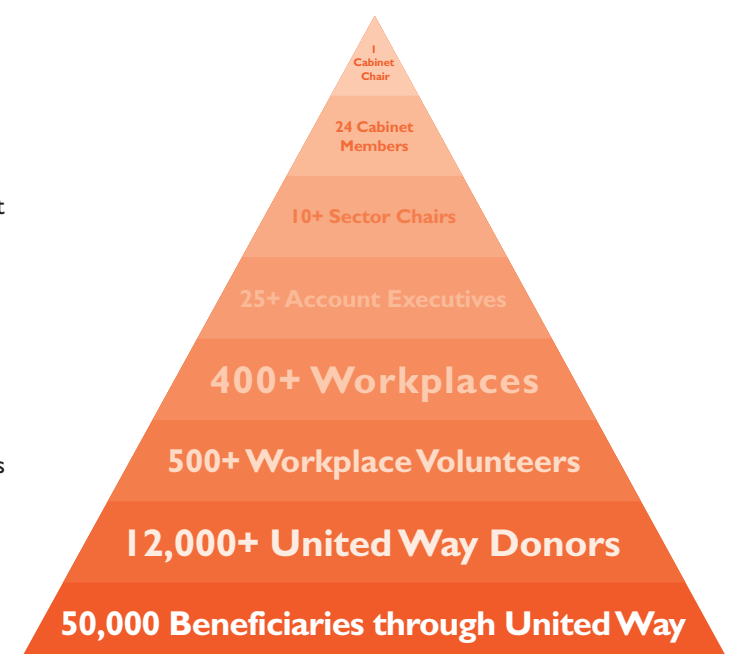
Retirement Division Chair

Shirley Talmey Customer Service Coordinator,
SaskEnergy

Special Events Chair

Maurice Neault Marketing/Business Development
Manager, Saskatoon Prairieland Park

THE UNITED WAY VOLUNTEER PYRAMID



BUILDING YOUR COMMUNITY

United Way's mission is to improve lives and build community by engaging individuals and mobilizing collective action.

Initiatives such as Success By 6®, Day of Caring, Volunteer Saskatoon and our United Way Labour Partnership are just some of the ways people from all walks of life come together through United Way providing solutions to our community's most pressing issues. The impact of this collective action is felt throughout the city in changed lives and improved community conditions. Why United Way? Because it's where you live...

Sustainable Solutions

United Way's commitment to provide stable funding, encourage innovation and support long term solutions sets us apart in our community. Once considered an "umbrella" organization, United Way today strategically invests in a reliable service network, as well as in sustainable solutions to the root causes of issues. These programs and services are funded through the Community Fund according to our community's priority issues:

- Giving children a healthy start and supporting families under stress
- Ensuring safety and freedom from violence
- Addressing hunger and the impact of poverty
- Providing ways for people to live with dignity and independence
- Building our community's capacity to care



Newly appointed 2004 Community Campaign Chair Norm Lawrence, and 2003 Chair Cheryl Dougan at the Community Builder Awards and Achievement Announcement event.

Resource Development

Each year, United Way of Saskatoon runs an annual community-wide campaign to engage individuals in philanthropy and to raise funds for our community. Since 1959, United Way has raised and invested more than \$40 million for our community. Our annual campaign is just one part of our year-round Resource Development Program that includes:

The Community Fund multiplies the impact of your investment in United Way. When you invest in the Community Fund, your gift is combined with thousands of others, enabling United Way to leverage these gifts and make a difference in the lives of one in four people in Saskatoon; a third of these are children.

The Leadership Giving Program is comprised of individuals who donate \$600 or more to our Community Campaign. These community-minded individuals envision a world where generous donations and thoughtful planning can solve complex social problems.

The Tomorrow Fund (Planned Giving) is United Way's endowment fund that ensures your donation has impact beyond your lifetime and that your generosity makes a lasting impression on our community well into the future.

Major Gifts is an extension of the Leadership Giving and Planned Giving Programs, representing significant financial investments from individuals who share our energy, passion and vision of a strong and healthy community.

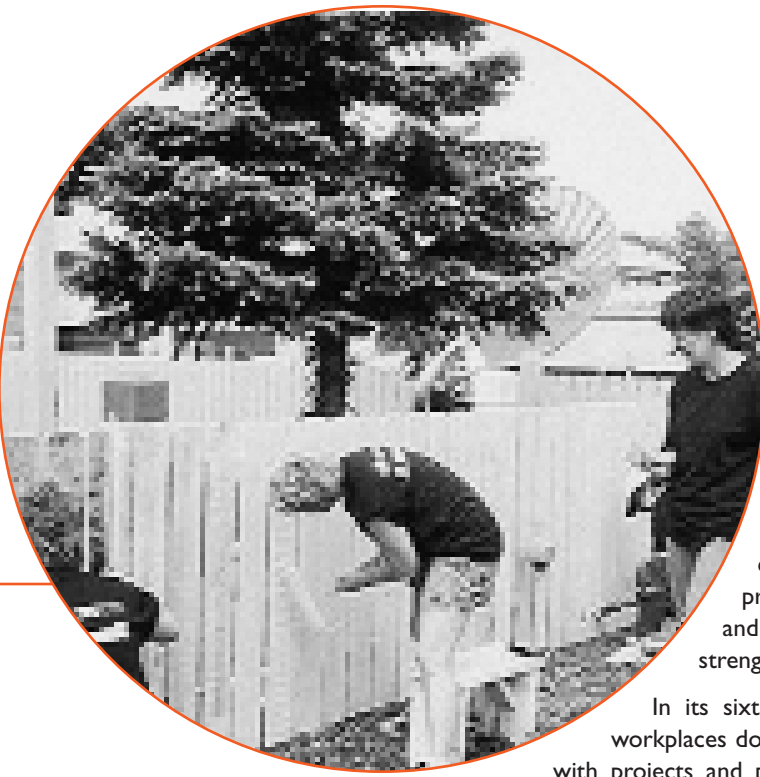


Success By 6® Saskatoon

Success By 6® Saskatoon is a community partnership supported by United Way to give children up to the age of six the foundation they need to succeed in life. A strong foundation in the early years is important to ensure physical, social and emotional health in adulthood. In fact, research shows that for every \$1.00 invested in the early years of a child, \$2.00 is saved later in social costs. The payback for children living with higher risks can be as high as seven to one.

Parental involvement at an early age better prepares children to become learners in school.

This team from Co-operative Trust Company of Canada is working together to help build a more caring community. Day of Caring is one more way your gift helps to build a more caring community for us all.



Day of Caring

United Way's Day of Caring is a program that links employees from local businesses and organizations to community projects. Employees volunteer their time and skills to discover first-hand how their contributions impact the lives of others. Day of Caring projects allow people to learn about community issues and see that every gift – whether of money or time – helps strengthen communities.

In its sixth year, Day of Caring saw 90 volunteers from local workplaces donate more than 1,000 hours to help local organizations with projects and programs including: serving meals to those who were hungry, building a garden to beautify a local neighbourhood, painting and sprucing up a local girls' camp and more. Their efforts made a difference in the lives of agency clients and enabled agencies to focus more resources on front-line services.

Om Kochar, RWDSU Local 558, receives the Labour Community Services Award from Jim Bitinsky, President of the Saskatoon and District Labour Council, at the 6th Annual Labour/United Way Community Service Awards Dinner.



Labour Partnership

United Way of Saskatoon has a formal partnership with the Saskatoon & District Labour Council, based on a shared vision of building a strong and healthy community with human-care services accessible to all citizens.

With a goal of helping people in their daily lives, this partnership fosters important programs, such as the Union Counselling Program. This program provides needed confidential work site intervention, peer counselling and support referrals for workers and their families who need help, on or off the job. Since its inception in 1998, over 300 union members representing various unions in Saskatchewan have taken advantage of the training program.

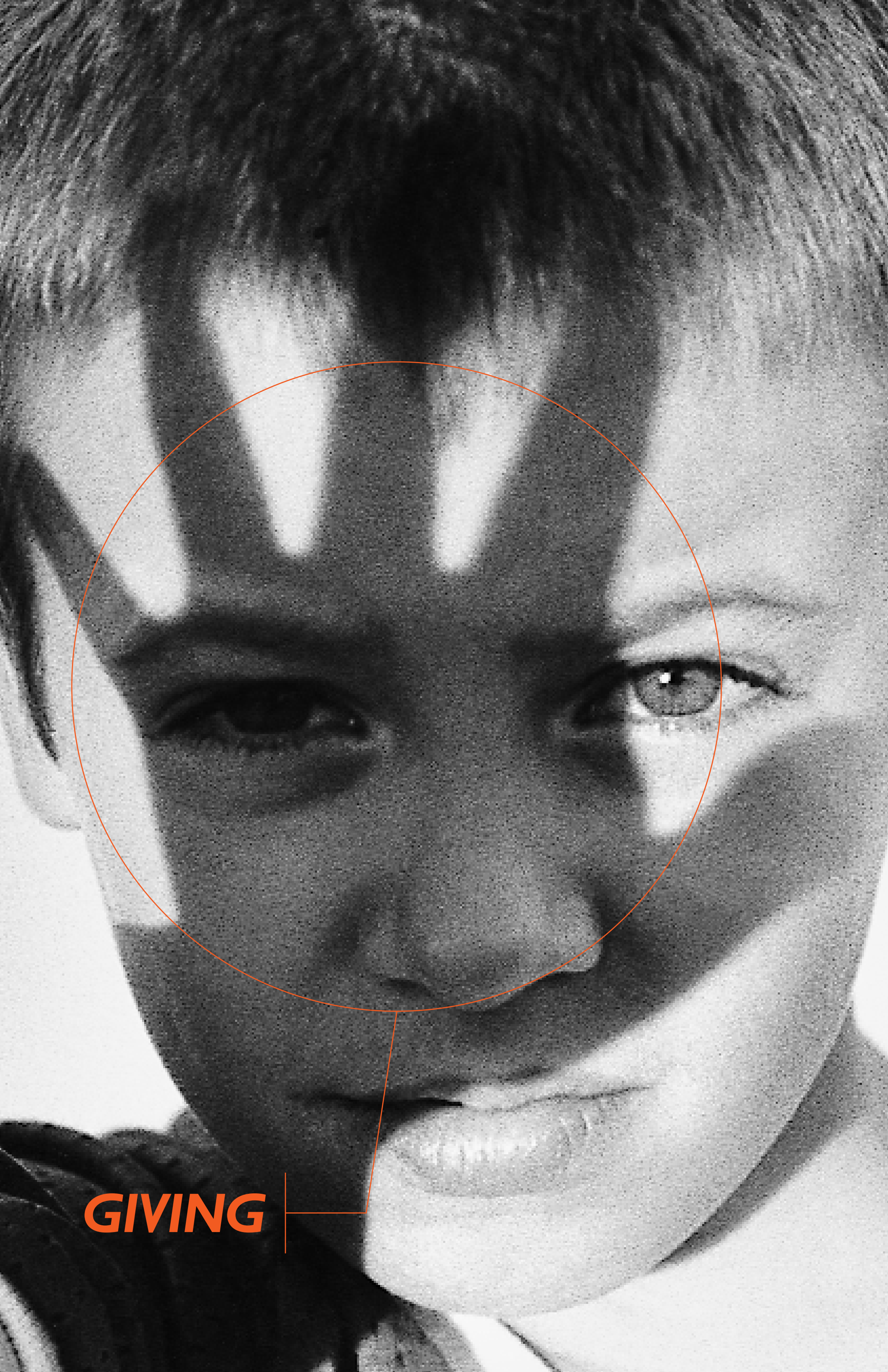
George Ann Murray receives the first ever President's Award of Distinction at Volunteer Saskatoon's Second Annual Volunteer Recognition Awards. This event is designed to celebrate all Saskatoon volunteers whose gifts of time, talent and energy make our community a better place for everyone.



Volunteer Saskatoon

Volunteer Saskatoon is an exciting United Way Saskatoon program that offers a range of services to support and promote volunteerism in our community and in Saskatchewan.

In 2003, Volunteer Saskatoon matched 66 volunteers per month with local non-profit organizations in need of hands-on help and expertise. An additional 300 participants attended training sessions that helped to increase the capacity in more than 100 local nonprofit and voluntary organizations.



GIVING

COMMUNITY INVESTMENT REPORT

Your gift to United Way's Community Fund is more than a donation; it's an investment in the community we call home.

When you give to United Way you can be sure that your donation will be invested with due diligence to account for each dollar. Through our Citizen Review Process, all agency funding applications are reviewed by trained volunteers who recommend how to best invest our Community Fund resources according to our community's priority needs:

Giving children a healthy start and supporting families under stress

Autism Treatment Services of Saskatchewan	\$ 10,000
Big Brothers Association of Saskatoon	\$ 38,000
Big Sisters Association of Saskatoon	\$ 40,000
Boys & Girls Clubs of Saskatoon	\$ 11,000
Catholic Family Services	\$ 95,000
Family Service Saskatoon	\$ 122,000
Girl Guides	\$ 11,000
Maggie's Child Care Centre For Teen Parents	\$ 15,000
Scouts Canada	\$ 20,000
Sub-Total	\$ 362,000

Ensuring safety and freedom from violence

Saskatoon Crisis Intervention Services	\$ 21,000
Saskatoon Interval House	\$ 25,000
Saskatoon Sexual Assault & Information Centre	\$ 29,000
Sub-Total	\$ 75,000

Addressing hunger and the impact of poverty

Child Hunger and Education Program	\$ 39,500
Saskatoon Friendship Inn	\$ 59,000
Sub-Total	\$ 98,500

Providing ways for people to live with dignity and independence

Canadian Mental Health Association	\$ 37,100
Canadian National Institute for the Blind	\$ 45,000
Canadian Paraplegic Association	\$ 35,000
Epilepsy Saskatoon	\$ 30,000
Learning Disabilities Association of Saskatchewan	\$ 28,000
Saskatchewan Deaf & Hard of Hearing Services	\$ 49,000
Saskatchewan Abilities Council	\$ 30,000
Saskatoon Association for Community Living	\$ 48,400
Saskatoon Services for Seniors	\$ 20,000
Sub-Total	\$ 322,500

Building our community's capacity to care

Canadian Red Cross	\$ 65,000
Elizabeth Fry Society	\$ 26,000
John Howard Society	\$ 54,000
Saskatoon Community Mediation Services	\$ 14,000
Saskatoon Indian & Métis Friendship Centre	\$ 15,000
Saskatoon Open Door Society	\$ 37,500
YMCA of Saskatoon	\$ 80,000
YWCA of Saskatoon	\$ 100,500
Sub-Total	\$ 392,000

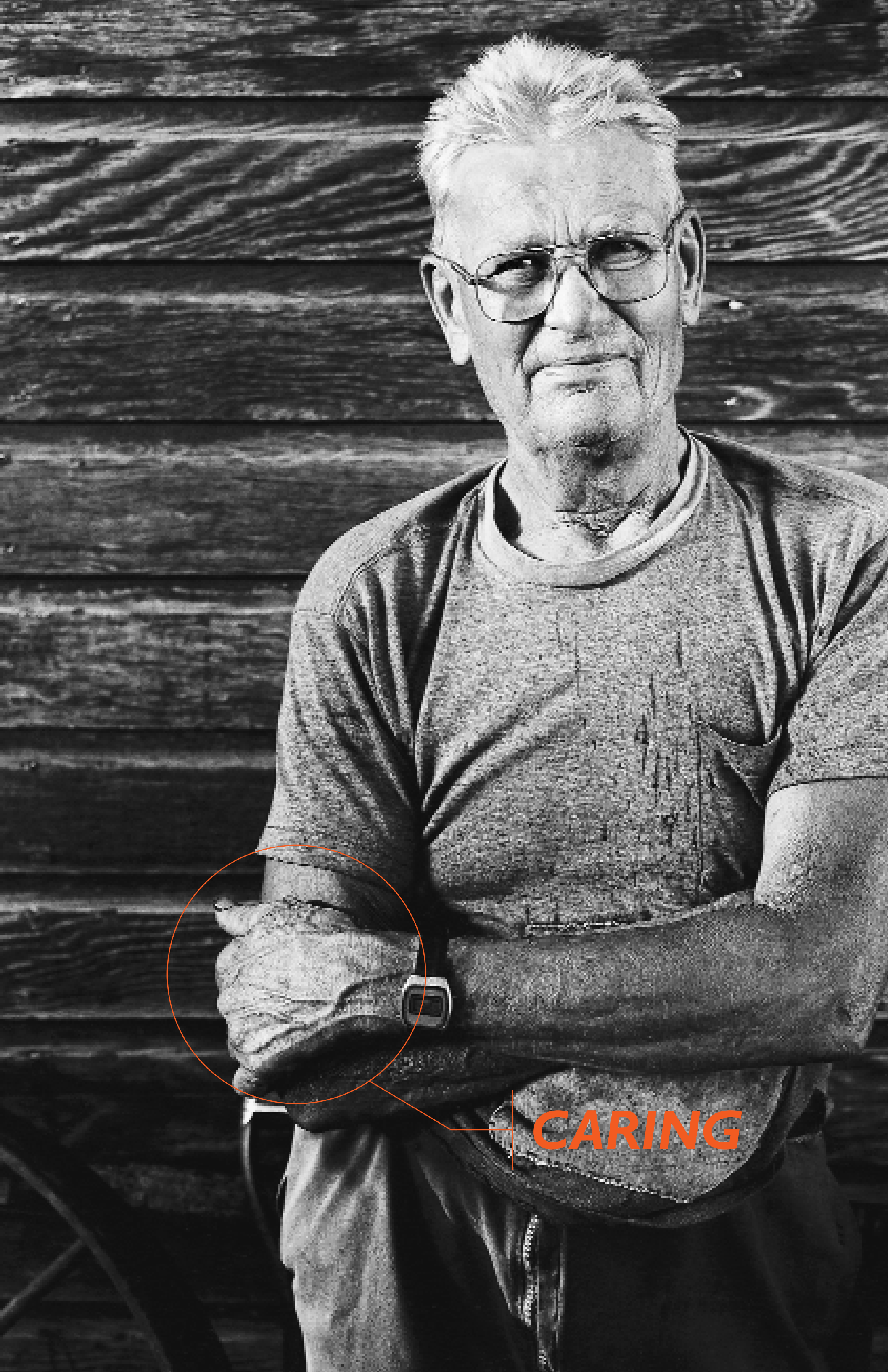
Allocations Total \$1,250,000

Donor Directed Giving	\$ 490,877
Community Services	\$ 135,550
Community Initiatives Funding	\$ 70,000
Volunteer Saskatoon	\$ 101,765
United Way of Canada	\$ 17,851
Sub-Total	\$ 816,043

Total \$2,066,043

YOUR INVESTMENT AT WORK





CARING

INVESTING WITH IMPACT

The Volunteer Citizen Review Process is unique to United Way and is the hallmark of United Way's accountability to our community. Through a comprehensive citizen review process, 30 trained volunteers reflecting the diversity of our community spend hundreds of hours thoroughly reviewing and visiting each agency. This process ensures donor dollars are invested wisely in programs and services that make a positive impact in people's lives, ensuring a strong community safety net of human care services.



1959 – 2004: A LONG AND PROUD HISTORY

YEAR	PRESIDENT	CAMPAIGN CHAIRPERSON	\$ RAISED
1959		W.T.A. Flavelle	\$ 313,354
1960	W.T.A. Flavelle	R.R. Pinder	\$ 332,018
1961	J.B. Millar	J.A. Duncan	\$ 315,353
1962	J.E. Taylor	T.D. McKenzie	\$ 315,423
1963	A.H. Trout	P.V. Ross	\$ 336,221
1964	T.D. McKenzie	W.A. (Bill) Milne	\$ 376,420
1965	T.D. McKenzie	W.A. (Bill) Milne	\$ 400,541
1966	T.D. McKenzie	H.W. Braithwaite	\$ 431,578
1967	Dr. D.A. Schmeiser	Burt S. Scharfe	\$ 447,372
1968	Dr. D.A. Schmeiser	L. (Gus) Bell	\$ 474,082
1969	Rnold H. Smith	George Gillis	\$ 461,525
1970	D.W. Somers	M.R. Jones	\$ 465,494
1971	Burt S. Scharfe	F.R. Hammond	\$ 497,396
1972	R.F. Hendy	R.J. Hnatyshyn	\$ 501,233
1973	J.R. MacKay	E.A. Sebestyen	\$ 503,579
1974	J.R. MacKay	W.F. Ryan	\$ 503,579
1975	J.R. MacKay	Marion M. Graham	\$ 515,674
1976	G.T. Molloy	Marion M. Graham	\$ 583,782
1977	G.T. Molloy	Al Anderson	\$ 640,566
1978	W.F. Ryan	Dr. Ross Greenshields	\$ 726,245
1979	W.F. Ryan	R.B. (Bob) Emigh	\$ 783,338
1980	Dr. K. Rao	Obert Friggstad	\$ 846,547
1981	Dr. K. Rao	Eric Reid	\$ 953,456
1982	C.J. Kirkpatrick	Eric Reid	\$ 943,596
1983	Eric Reid	Merv McKee	\$ 1,041,334
1984	Eric Reid	Bob Lacoursiere	\$ 942,926
1985	Betty Bray	Dr. D.A. Schmeiser	\$ 973,303
1986	Betty Bray	Keith Lacroix	\$ 984,555
1987	Rev. Wendell Stevens	Ralph Page	\$ 971,124
1988	Rev. Wendell Stevens	Bill Bender	\$ 1,056,829
1989	Lyle Pitman	Fred H. Smith	\$ 1,102,935
1990	Ron Ostrander	R.A. (Bud) Stilling	\$ 1,147,543
1991	Douglas A. Finnie	Alain Gaucher	\$ 1,184,000
1992	Rod Purich	Frank Vegessi	\$ 1,192,597
1993	Brian Gustafson	Richard Walter	\$ 1,221,500
1994	Dr. Bev Pain	Douglas Hodson	\$ 1,268,758
1995	Gordon Wyant	Brian Taylor	\$ 1,330,945
1996	Shelley Brown	Debra Wieggers	\$ 1,377,000
1997	Frank Vegessi	Paul Duncan	\$ 1,502,000
1998	Brian Hartsook	Ross Harwood	\$ 1,650,000
1999	Steve Hardcastle	Warren Wagner	\$ 1,776,000
2000	Louise Nelson	Margo Reekie	\$ 2,005,314
2001	Doug Hodson	Dr. Tony Whitworth	\$ 2,204,454
2002	Dave Meidl	Don Greer	\$ 2,380,196
2003	Trina Heal	Cheryl Dougan	\$ 2,581,862

Total \$42,514,199



BUILDING

TREASURER'S REPORT

The Board of United Community Funds of Saskatoon (United Way of Saskatoon) established and approved a 2003-2004 budget according to agreed priorities and operational objectives for the upcoming year. The Finance Committee reviewed and monitored the financial statements and reported regularly to the Board during the year. Finance and Executive Committees met with the external auditors and senior management to review and discuss the results of operations, financial reporting and audit findings. Summarized Financial Statements and accompanying Auditors' Report are included with this Annual Report.

The Audited Financial Statements of United Community Funds of Saskatoon for the year ended March 31, 2004, show an excess of revenue over expenses of \$20,391, which reflects careful planning and control of the budget process. This excess of revenue over expenses ensures the organization is maintaining the proper level of reserves, as determined by the Board policy on reserves.

The Statement of Operations shows an increase in total revenue of 8.2% in 2003, reflecting the increase in campaign and the growth in the Volunteer Saskatoon program. The organization invested more dollars in community development than ever before, up 9.3% to \$2,066,043 in total. This community investment is achieved through allocations to member agencies, donor directed giving and collaboration with other organizations, agencies and community partners through our Community Services role, Volunteer Saskatoon, Community Initiatives and United Way of Canada-Centraide Canada membership. Operating expenses decreased slightly in total dollars spent and more significantly, decreased as a percentage of net revenue.

The Statement of Financial Position reflects strong cash and receivables balances consistent with the increase in the current year's campaign. The Tomorrow Fund endowment held at The Saskatoon Foundation was not increased by new bequests during the year but as reported in the Notes to the Financial Statements, net investment income retained in the fund increased the market value to \$171,521.

I would like to extend my sincere appreciation to the members of the Finance Committee for their significant contributions of time and effort during the year and for the support we received from staff and management in providing the assistance and information that our committee required.



Jill C. Salamon, CA
Treasurer

AUDITORS' REPORT ON SUMMARIZED FINANCIAL STATEMENTS

The accompanying summarized statement of financial position and statement of operations are derived from the complete financial statements of United Community Funds of Saskatoon as at March 31, 2004 and for the year then ended on which we expressed an opinion without reservation in our report dated April 16, 2004. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of The Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In our opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the United Community Funds of Saskatoon's financial position, results of operations and cash flows, reference should be made to the related complete financial statements.



KPMG LLP
Chartered Accountants
Saskatoon, Canada
April 16, 2004



SUPPORTING

UNITED COMMUNITY FUNDS OF SASKATOON (UNITED WAY OF SASKATOON)

Summarized Statement of Financial Position

March 31, 2004, with comparative figures for 2003

	General Fund	United Way Tomorrow Fund	2004	2003
Assets				
Current assets:				
Cash and short term investments	\$ 581,840	\$ –	\$ 581,840	\$ 388,464
Pledges receivable	943,122	–	943,122	893,693
Accounts receivable	19,946	–	19,946	15,761
Prepaid supplies and expenses	19,560	–	19,560	17,335
	1,564,468	–	1,564,468	1,315,253
Investments	–	162,581	162,581	162,581
Capital assets:				
Office furniture and equipment	166,851	–	166,851	157,207
Less accumulated amortization	128,008	–	128,008	103,709
	38,843	–	38,843	53,498
	\$1,603,311	\$162,581	\$1,765,892	\$1,531,332

Liabilities and Net Assets

Current liabilities:				
Accounts payable and accrued liabilities	\$ 27,124	\$ –	\$ 27,124	\$ 14,286
Commitments for donor directed giving	353,116	–	353,116	306,439
Allocations committed to member agencies	965,000	–	965,000	832,500
Deferred campaign revenue	27,494	–	27,494	5,340
	1,372,734	–	1,372,734	1,158,565
Net assets:				
Operating reserve	191,734	–	191,734	156,688
Restricted for endowments	–	162,581	162,581	162,581
Invested in office furniture and equipment	38,843	–	38,843	53,498
	230,577	162,581	393,158	372,767
Commitments				
	\$1,603,311	\$162,581	\$1,765,892	\$1,531,332

Summarized Statement of Operations

Year ended March 31, 2004, with comparative figures for 2003

	2004	2003
Revenue:		
Contributions from current year's campaign	\$ 2,581,862	\$ 2,396,412
Volunteer Saskatoon	95,921	66,066
Interest	21,414	16,874
Other	16,485	7,575
Bequests	–	22,581
	2,715,682	2,509,508
Deduct:		
Campaign expenses	366,564	351,526
Provision for uncollectible pledges	91,744	105,697
	458,308	457,223
Net revenue	2,257,374	2,052,285
Expenses:		
Allocations to member agencies	1,250,000	1,140,000
Donor directed giving allocations	490,877	454,836
Operating	146,141	147,341
Community Services	135,550	138,239
Volunteer Saskatoon	101,765	88,423
Community initiatives funding allocations	70,000	51,156
Amortization	24,299	21,653
United Way of Canada – membership	17,851	16,862
Tomorrow Fund	500	3,841
	2,236,983	2,062,351
Excess (deficiency) of revenue over expenses	\$ 20,391	\$ (10,066)

A full version of the financial statements will be made available at the offices of the United Way of Saskatoon.

Because it's where you live.



United Way of Saskatoon at "The Village"
100-506 25th Street East
Saskatoon, SK S7K 4A7
Phone: 975-7700
Fax: 244-0583
Email: office@saskatoon.unitedway.ca
Website: www.saskatoon.unitedway.ca
Charitable Business #11927 6509 RR0001

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